



**UNITED COUNTIES OF STORMONT,  
DUNDAS AND GLENGARRY**

**POLICE SERVICES BOARD**

**BUSINESS PLAN  
2006-2008**

# STRATEGIC CONTENT

## MISSION

Our mission is to support the S.D. & G. strategic plan by ensuring that adequate and effective levels of public safety and security are established and maintained in the United Counties of S.D. & G.

## VISION

Our vision, is in consultation with the OPP Detachment Commander and the community, that the Board will endeavour to establish local policies, priorities and objectives that will address the needs of the residents and businesses of S.D. & G.

## VALUES

In the achievement of our mission, the Board will:

- Encourage open, positive communication with all stakeholders;
- Strive for quality service and continuous improvement in the provision of police services;
- Promote respect for and equitable treatment of all individuals in our diverse community;
- Recognize the commitment, contribution and importance of our police services, volunteers and community partners; and
- Encourage a commitment to continuous learning, improvement and innovation.

## OBJECTIVES

The following specific objectives have been adopted in the development of this plan:

- To consult with the OPP Detachment Commander in the development of policing goals, activities and performance measures;
- To consult with the public, community leaders and other interested parties on policing activities;
- To enhance the visibility of police services throughout S.D. & G; and
- To provide a safe and secure environment in which the S.D. & G. Strategic Plan can be implemented.

## ENVIRONMENTAL SCAN

The United Counties of Stormont, Dundas and Glengarry is located along the St. Lawrence River in the south-eastern corner of Ontario. Bordering its boundaries to the northeast is the United Counties of Prescott and Russell, to the north is the Regional Municipality of Ottawa-Carleton, west the United Counties of Leeds and Grenville and to the south the Akwesasne Reserve and the United States. The major urban centres of Montreal and Ottawa are but an hour's drive east or north of the United Counties, and an International Bridge in Cornwall provides ready access to New York State.

The County government of S.D. & G. has existed for over 150 years, having held its first council meeting on January 28, 1850. A major restructuring of the county system took effect on January 28, 1998, when the 20 local (lower tier) municipalities that had formed part of the county system were combined to form the present six local municipalities –North and South Dundas, North and South Stormont, and North and South Glengarry. Two elected members from each of these six local municipalities also serve as the members of the United Counties council. The 12 county councillors choose one of their members annually to serve as the Warden(head) of the county council.

The United Counties provides a variety of services to its residents as well as shared services with the City of Cornwall. The Counties structure consists of the Roads Department, Planning Department, Provincial Offences Department, County Library system and Administration and Treasury. Shared services provided by the City of Cornwall include Ontario Works, Social Services; a home for the aged; land ambulance and social housing. Policing is provided by contract with the Ontario Provincial Police.

## DEMOGRAPHICS

S.D. & G. is primarily a rural county, although the area south of Highway 401 is more urban/suburban in character and it is where most growth has been occurring in recent years. There has been considerable shoreline development in South Glengarry to accommodate retirees from Montreal and also workers commuting to that city. The Long Sault-Ingleside area of South Stormont has also seen additional growth and development.

The one town and seven villages in SD & G (Alexandria, Morrisburg, Winchester, Chesterville, Iroquois, Maxville, Lancaster and Finch) contain only about 20% of the population of the area. There are also a number of small hamlets within S.D. & G., namely Williamsburg, Long Sault, Ingleside, Rosedale Terrace, Newington, Moose Creek, Crysler, Glen Walter, Green Valley and Glen Robertson.

### S.D. & G.'s Population

Municipality	1996 Population	2001 Population
South Glengarry	12,649	12,700
South Stormont	11,584	11,941
South Dundas	10,900	10,873
North Dundas	11,064	11,014
North Stormont	6,900	6,855
North Glengarry	10,801	10,589
Total	63,898	63,882

There was virtually no change between 1996 and 2001 in the total population of S.D. & G., as compared to a 6.1% increase for the population of Ontario and a 4.0% increase in the Canadian population.

There is an overall decline in the rural population of Ontario and Canada as a result of the increasing urbanization of the country. However, the City of Cornwall did not share in this urbanizing pattern and its population actually declined by 1.6% over this period. The combined population of S.D. & G. and Cornwall continues to decline as a proportion of Ontario's population and now makes up less than 1% of the provincial total.

The proportion of young people (between 0-24) has been steadily declining and the proportion of older people (45 and older) has been steadily increasing. This pattern is consistent with the trends across the province and the country. Most of Canada's population growth comes from immigration to this country, but very few of these immigrants have settled in the S.D. & G. area, preferring to flock to large urban centres.

The United Counties has 3,267 kilometres of county and township roads, 161 kilometres of provincial highways and 90 kilometres of provincial waters.

Manufacturing remains the largest industry within S.D.&G/Cornwall. Real manufacturing growth has been almost 7% over the past five years, compared to about 4% for Ontario. However the recent loss of about 1,000 jobs in Cornwall is not reflected in these impressive growth figures for the local area.

Agriculture also remains an important industry for S.D. & G and it is the only industry in the area with a higher average income than Ontario as a whole. Dairying remains the dominant activity and is the focus on 33% of the local farms.

## COMMUNITY SATISFACTION

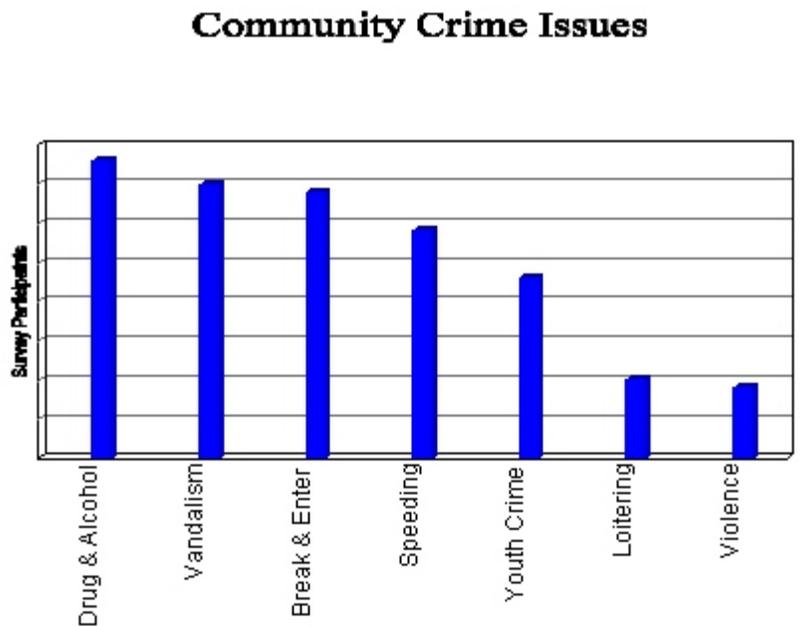
A survey was conducted with representatives of municipal government, major businesses, senior centres, recreational programs, fire departments, public works on policing and crime within Stormont, Dundas and Glengarry. The questionnaire is attached as Schedule A to this Business Plan.

The survey reflected that the majority of citizens in S.D. and G. are satisfied with the level of service, and feel they have the proper resources to maintain an acceptable level of law and order.

Result of such a survey is only a snapshot of S.D. & G. as the number of individuals surveyed reflects only a small portion of the population.

## CRIME AND DISORDER ISSUES

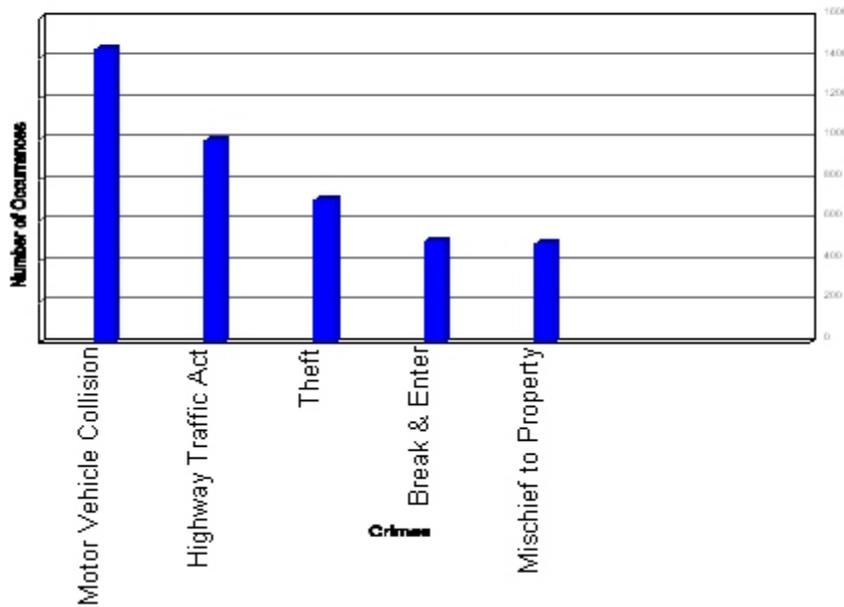
### Survey Results on Crime and Disorder Issues:



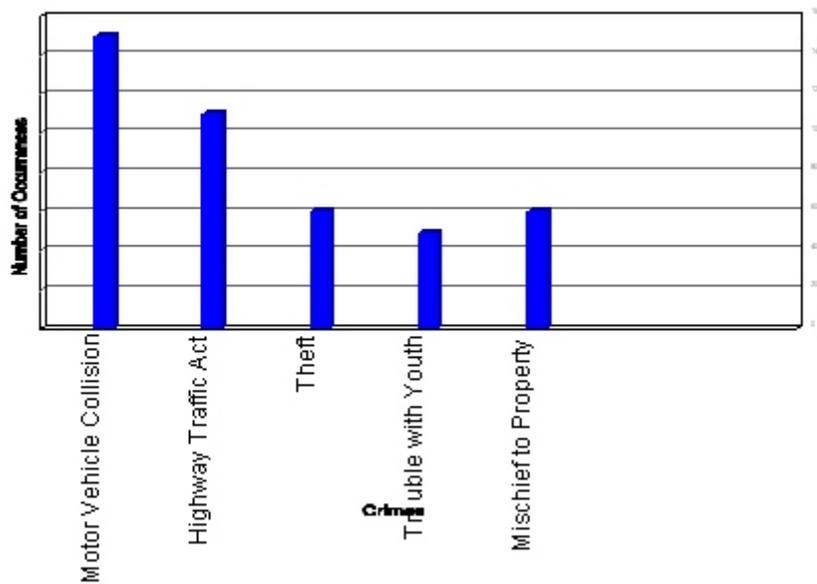
## Statistical Data on Crime and Disorder Issues

Statistics received from the Ontario Provincial Police reflect high occurrences of the following crimes:

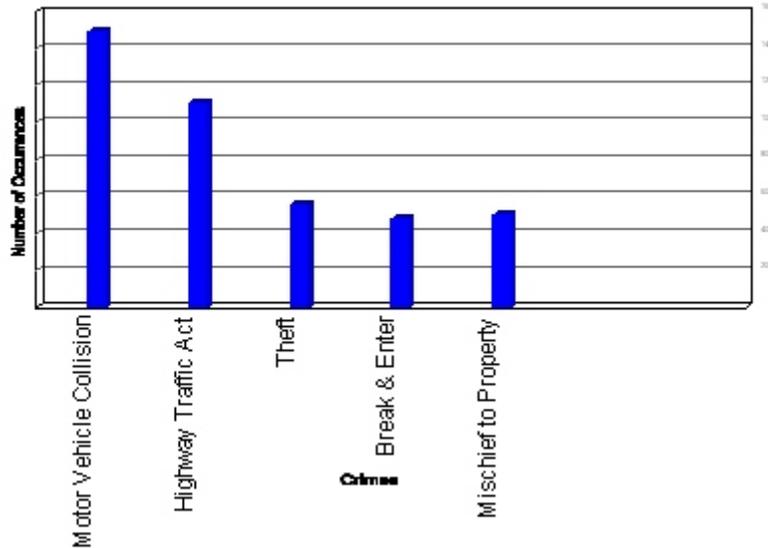
### Leading Crimes in S.D. & G. for 2002



### Leading Crimes in S.D. & G. for 2003

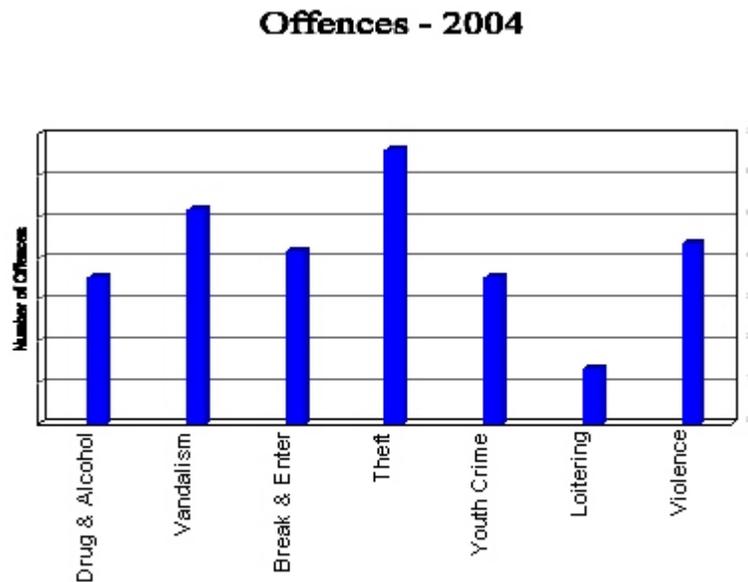


### Leading Crimes in S.D. & G. for 2004



Above are graphs that depict the most prominent and reoccurring crimes committed in Stormont, Dundas, and Glengarry. Referring to these graphs above, it is apparent that both Motor Vehicle Collision and Highway Traffic Act Crimes are the most recurring crimes in S. D. & G. throughout 2002 to 2004. The number of occurrences for theft, R. I. D. E., suspicious person, break and enter, and trouble with youth also place highly as some of the leading crimes occurring in S. D. & G. over the past 3 years.

## Offences for 2004



### Summary of Crime and Disorder Issues

In terms of the public perception the issues are ranked in importance as Drug and Alcohol, Vandalism, Break and Entry, Speeding, Youth Crime, Loitering and Violence.

In terms of police records the offences are ranked as Theft, Vandalism, Violence, Break and Entry, Youth Crime, Drug and Alcohol and Loitering.

Theft did not appear as an issue for the public and speeding was not discernable from OPP statistics. However, current reports indicate that Speeding is a major offence. In both the survey and statistically crime issues highlighted as a priority seem to be vandalism and break and entry.

## **ORGANIZATION**

### **POLICE SERVICES BOARD**

The function of the United Counties Police Services Board is to establish local policies, priorities and objectives concerning policing in S.D. & G. that will address the needs of the residents and businesses in consultation with the OPP Detachment Commander and the community.

The Board consists of five members being the head of council or his/her designate; one member of the council appointed by council, one person appointed by council who is neither a member of the council nor an employee of the municipality and two persons appointed by the Lieutenant Governor in Council.

### **RELATIONSHIP WITH OPP**

The Ontario Provincial Police through a contract with the United Counties of Stormont, Dundas and Glengarry provide policing services for the residents of S.D. & G. The financial contributions and contract negotiations is the responsibility of the Council of the United Counties of Stormont, Dundas and Glengarry whereas the managing of the contract is the responsibility of the Police Services Board.

### **BUSINESS PLANNING PROCESS**

The S.D. & G Police Services Board Business Plan was prepared with information and input received from the Detachment Commander & Staff Sergeant of the S.D. & G. OPP Detachment. Information was also gathered from municipal staff, public works, seniors, youth, businesses, residents, and fire departments throughout S.D. & G.

The Plan includes information compiled for the S.D. & G. Strategic Plan as prepared by TCL Consulting Limited.

# **STRATEGIC DIRECTIONS AND BUSINESS PLAN**

## **STRATEGIC DIRECTIONS**

- 1. To enhance visibility of police presence.**
- 2. To focus on education.**
- 3. To improve relationship with other community groups in order to promote public safety and security.**
- 4. Promote the Police Services Board roles and responsibilities.**

## BUSINESS PLAN

<b>GOAL</b>	<b>ACTIVITY</b>	<b>MEASURE</b>
<p><b>Reduce public concerns with Break and Enter and Vandalism</b></p>	<p><b>Identify high incident areas for break and enter and vandalism</b></p> <p><b>OPP to deploy break &amp; enter team and increase covert surveillance in areas.</b></p> <p><b>OPP to increase visibility in area through car &amp; foot patrols.</b></p>	<p><b>Reduction in reports of Break &amp; Enter and Vandalism</b></p> <p><b>OPP clearance rate greater than 3 year average</b></p>
<p><b>Educate youth in consequences of inappropriate behaviors and their responsibilities as good citizens.</b></p>	<p><b>Convene focus group of PSB, OPP and school officials to discuss and agree approach</b></p> <p><b>Implement agreed programs at area schools.</b></p>	<p><b>Reduction in youth crime to better than 3 year average.</b></p>
<p><b>Educate general public on steps they take to reduce crime and protect themselves</b></p>	<p><b>Distribute appropriate brochures to all households in S.D.G.</b></p> <p><b>Promote Crime Stoppers</b></p> <p><b>Address community groups on public safety (Joint PSB and OPP)</b></p>	<p><b>Reduction in crime in the community.</b></p> <p><b>Improve overall clearance rates.</b></p>

<b>GOAL</b>	<b>ACTIVITY</b>	<b>MEASURE</b>
<p><b>Establish partnerships with community agencies to promote public safety and security</b></p>	<p><b>Convene focus groups with PSB, OPP and applicable agencies (health unit, social services, CMHA, fire services, etc.) to address issues such as victim counselling, youth issues, seniors issues, drug &amp; alcohol abuse, home safety &amp; security.</b></p> <p><b>Promote positive relationship with media.</b></p> <p><b>Listen to public concerns and act in an appropriate manner.</b></p> <p><b>Continue through community service officers and support staff to interact with the public and groups at venues such as trade fairs.</b></p> <p><b>Develop liaison with leaders organizations within S.D. &amp; G.</b></p>	<p><b>Number of partnerships formalized and program initiated.</b></p> <p><b>Record of number of newspaper articles and releases.</b></p> <p><b>Reduction in public issues.</b></p> <p><b>Awareness of OPP members needs for effective policing.</b></p>

<b>GOAL</b>	<b>ACTIVITY</b>	<b>MEASURE</b>
<p><b>Publicize PSB roles and responsibilities</b></p>	<p><b>Develop and deploy information booth for use at community events-home shows, fairs, etc.</b></p> <p><b>Prepare monthly/quarterly press release on PSB activities and issues.</b></p> <p><b>Prepare quarterly report for Council of PSB activities and issues.</b></p> <p><b>Utilize signage areas in S.D. &amp; G. to increase visibility</b></p> <p><b>Create and distribute handouts and resources outlining key components of the Board's direction</b></p> <p><b>Interact with the community through participation at functions and meetings.</b></p>	<p><b>Number of times booth deployed.</b></p> <p><b>Publication of press release by local media.</b></p> <p><b>Reports presented and Council response.</b></p> <p><b>Survey to assess public awareness.</b></p> <p><b>Number of responses initiated.</b></p>



